

**Mary Beth Morgan**  
**Acting Deputy Assistant Secretary of Defense for East Asia,**  
**Office of the Secretary of Defense, U.S. Department of Defense**

Ms. Mary Beth Morgan currently serves as the Acting Deputy Assistant Secretary of Defense for East Asia in the Office of the Assistant Secretary of Defense for Indo-Pacific Security Affairs within the Office of the Secretary of Defense. She is responsible for advising the senior leadership within the Department of Defense on all policy matters pertaining to the development and implementation of defense strategies, plans, policies, and bilateral security relations for the East Asia region (Japan, the Korean Peninsula, China, Mongolia, and Taiwan).

Previously, Ms. Morgan served as Chief of Staff to the Assistant Secretary of Defense for Homeland Defense & Global Security (ASD). In this capacity, she was the principal advisor to and representative of the ASD on the full range of policy, management, organizational, and cross functional issues related to: Cyber, Space, Countering Weapons of Mass Destruction, Defense Continuity & Mission Assurance, and Homeland Defense & Defense Support to Civil Authorities.

As the Director for Cyber Strategy and International Engagement, Ms. Morgan was a founding member of OSD Policy's Cyber Policy Office. She led the establishment and growth of the Department's international cyber partnerships, with key nations and multilateral organizations throughout Europe, the Asia-Pacific, and the Middle East. Ms. Morgan also developed and implemented major whole-of-nation approaches to managing key cyber threats enhancing the security posture of the United States. In addition, she authored and led the implementation of the President's 2011 International Cyberspace Strategy; the Department's first-ever strategy for operating in cyberspace; the Department's cyber security cooperation engagement guidance; and the 2015 cyberspace strategy.

Prior to serving in Cyber Policy, Ms. Morgan served as the regional Director for Southeast Asia & Oceania responsible for advising the Deputy Assistant Secretary of Defense for South & Southeast Asia and the Assistant Secretary of Defense for Asian & Pacific Security Affairs on all matters concerning the formulation of U.S. policy toward the Southeast Asia and Oceania regions. Ms. Morgan also served as OSD Policy's Senior Country Director for Korean Affairs. In this capacity, she was responsible for all aspects of the U.S.-Republic of Korea Alliance and U.S. policy toward North Korea including representing OSD at the Six Party Talks.

Before joining the Department of Defense, Ms. Morgan served as the Director for Korea and Taiwan Affairs at the U.S. Department of Commerce's International Trade Administration. In this capacity, she was responsible for the management of a team of trade specialists with the responsibility for the development, analysis, coordination, and implementation of U.S. trade and commercial policy related to South Korea and Taiwan. Ms. Morgan was responsible for the development of U.S. negotiating positions to achieve greater marketing opening and access for U.S. industry in both of these key Asian economies and led discussions in various key sectors. In addition, she was responsible for ensuring both Korea and Taiwan's compliance with both bilateral and multilateral trade agreements. Her work culminated in the launching of the U.S.-Korea Free Trade Agreement negotiations in February of 2006. From 1998 to 2002, Ms. Morgan served as an automotive industry analyst responsible for policy analysis and development relating to automotive trade issues related to Japan, Korea, Taiwan and China. She served as a principal member of the U.S.-Japan Automotive Framework Agreement Enforcement Team and as the U.S. lead for U.S.-Korea motor vehicle discussions.

Ms. Morgan holds both a Bachelor of Arts in International Affairs and a Master of Public Administration from The George Washington University. She is a graduate of The National War College, earning a Master of Science in National Security Strategy.

*Ms. Morgan has not previously testified before the Commission.*