

**Dr. Kathleen Hicks**  
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Kathleen Hicks is senior vice president, Henry A. Kissinger Chair, and director of the International Security Program at CSIS. With over 50 resident staff and an extensive network of nonresident affiliates, the CSIS International Security Program undertakes one of the most ambitious research and policy agendas in the security field. Dr. Hicks is a frequent writer and lecturer on geopolitics, national security, and defense matters. She served in the Obama administration as principal deputy under secretary of defense for policy and deputy under secretary of defense for strategy, plans, and forces. She led the development of the 2012 Defense Strategic Guidance and the 2010 Quadrennial Defense Review. She also oversaw Department of Defense contingency and theater campaign planning. From 2006 to 2009, Dr. Hicks served as a senior fellow in the CSIS International Security Program. From 1993 to 2006, she served as a career civil servant in the Office of the Secretary of Defense, rising from Presidential Management Intern to the Senior Executive Service.

Dr. Hicks is concurrently the Donald Marron Scholar at the Kissinger Center for Global Affairs, Johns Hopkins School of Advanced International Studies. She serves on the Boards of Advisors for the Truman Center and SoldierStrong and is a member of the Council on Foreign Relations. Dr. Hicks served on the National Commission on the Future of the Army and currently serves on the Commission on the National Defense Strategy. She holds a Ph.D. in political science from the Massachusetts Institute of Technology, an M.P.A. from the University of Maryland, and an A.B. magna cum laude and Phi Beta Kappa from Mount Holyoke College. She is the recipient of distinguished service awards from three secretaries of defense and the chairman of the Joint Chiefs of Staff and received the 2011 DOD Senior Professional Women's Association Excellence in Leadership Award.

*Dr. Hicks testified before the Commission in 2016 concerning China and the U.S. rebalance to Asia.*