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Nathan Picarsic is a co-founder of Horizon Advisory, a geopolitical consultancy, and a senior fellow at the Washington, DC-based Foundation for Defense of Democracies (FDD). His research focuses on the development of competitive strategies responsive to the Chinese Communist Party's asymmetric orientation for global economic and security competitions. He holds a B.A. from Harvard College and has completed executive education programs through Harvard Business School and the Defense Acquisition University. He is a regular contributor to *Automotive World* and his expertise has been cited in outlets ranging from *Vice* to *The Wall Street Journal*.

Mr. Picarsic has not previously testified before the Commission.